

Govan Mbeki Municipality



"A Model City and Centre of Excellence"

Service Delivery and budget Implementation Plan (SDBIP)

2017/2018 - 2021/2022



LIST OF ACRONYMS AND ABBREVIATIONS			
IDP	: Integrated Development Plan	#	: Number
KPA	: Key Performance Areas	BSD	: Basic Service Delivery
KPI	: Key Performance Indicators	EPWP	: Extended Public Works Programme
LED	: Local Economic Development	IT	: Information Technology
MFMA	: Municipal Financial Management Act	kWh	: Kilowatt-hour
MSA	: Municipal Systems Act	LED	: Local Economic Development
MTEF	: Medium Term Economic Framework	R&M	: Repairs and Maintenance
PDP	: Personal Development Plan	MIG	: Municipal Infrastructure Grant
PMS	: Performance Management System	SANS	: South African National Standards
POE	: Portfolio of Evidence	SO	: Strategic Objective
SDBIP	: Service Delivery and Budget Implementation Plan	WWTW	: Waste Water Treatment Works
SMART	: Specific, Measurable, Achievable, Realistic, Time-frame		
TL SDBIP	: Top Layer Service Delivery Budget Implementation Plan		
WPSP	: Work Place Skills Plan		
MEC	: Member of the Executive Council		

GLOSSARY

Adjustments Budget: Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations: **Money** received from Provincial or National Government or other municipalities.

Budget: **The** financial plan of the Municipality.

Budget Related Policy: Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.

Capital Expenditure: Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.

Equitable Share: A general grant paid to municipalities. It is predominantly targeted to help with free basic services.

IDP: Integrated Development Plan. The main strategic planning document of the Municipality

KPI: Key Performance Indicators. Measures of service output and/or outcome.

MFMA: The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.

MTREF: Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.

Operating Expenditure: Spending on the day to day expenses of the Municipality such as salaries and wages.

Quarterly: Period made up of three months July - September, October - December, January - March and April - June.

Rates: Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

SDBIP: Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives: The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

Vote: One of the main segments into which a budget is divided, usually at directorate / department level.



Foreword by the Executive Mayor

The Municipal Scorecard Service Delivery and Budget Implementation Plan (SDBIP), **herein refers to Municipal Scorecard/ TOP LAYER SDBIP 2017/2018-2021/2022**, is based on the municipalities approved Fourth (4th) Generation Integrated Development Plan (IDP) for 2017/2018- 2021/2022, as approved by Council on 30 May 2017.

The new 5-year strategic plan of the municipality expresses the development agenda for Govan Mbeki Municipality which informs all other processes with the municipality.

The Municipal Scorecard/ TOP LAYER SDBIP 2017/2018-2021/2022, is Council's operational business plan and forms an integral part of the planning, implementation and reporting processes aiming to achieve Council's Vision and Mission as well as the strategic objectives contained in the Five (5) year Integrated Development Plan (IDP) 2017/2018-2021/2022.

It consists of consolidated service delivery targets and therefore provides an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities and also facilitates the oversight over financial and non-financial performance of the municipality

The Municipal Scorecard/ TOP LAYER SDBIP 2017/2018-2021/2022, serves as a contract between the administration, council and community.

The Municipal Scorecard/ TOP LAYER SDBIP 2017/2018-2021/2022, facilitates accountability and transparency of municipal administration and managers to the Council, and of Councillors to the community.

It also fosters the management, implementation, and monitoring of the budget, the performance of top management, and the achievement of the strategic objectives as laid out in the Integrated Development Plan (IDP) 2017/2018-2021/2022.

Councillor NF Maboa- Boltman
Executive Mayor

1. LEGISLATIVE BACKGROUND

The Municipal Finance Management Act (MFMA) of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan

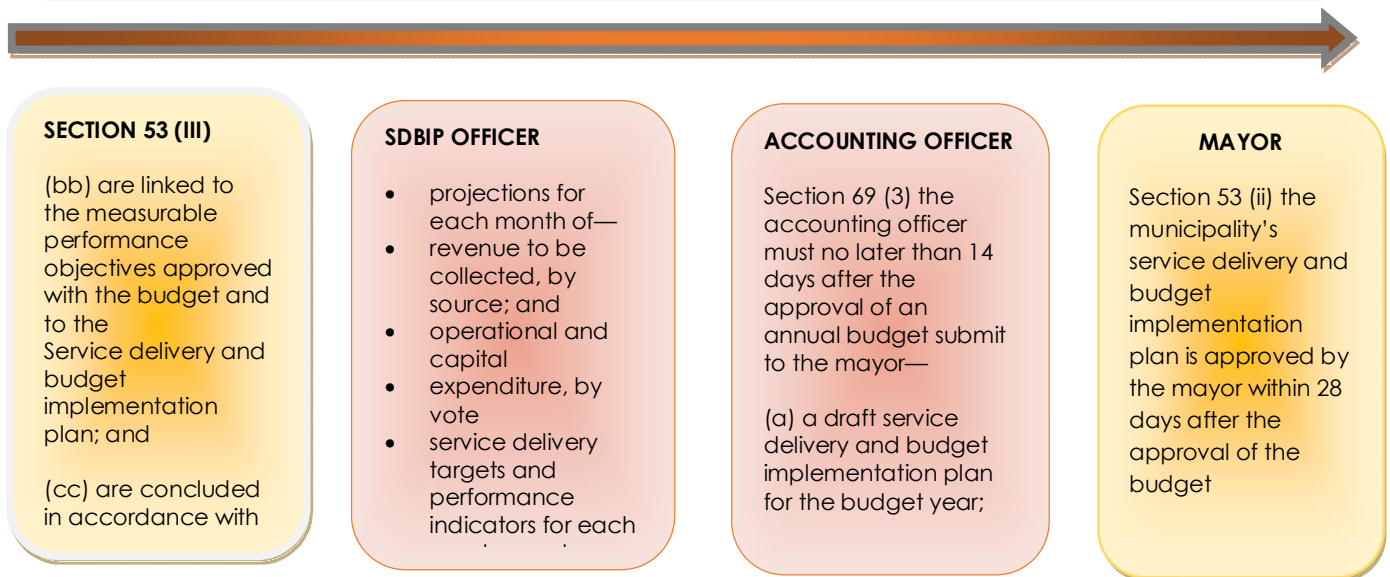
EXTRACT: MUNICIPAL FINANCE MANAGEMENT ACT NO. 56 OF 2003 (MFMA)

DEFINITION:

“Service Delivery and Budget Implementation Plan” means a detailed plan approved by the Mayor of a municipality in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality's delivery of municipal services and its annual implementing the municipality's delivery of municipal services and which must indicate the following —

- (a) projections for each month of—
 - (i) revenue to be collected, by source;
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the Mayor in terms of Section 54(1) (c) of the MFMA.

MFMA SDBIP APPROVAL PROCESS 2017/2018



Important note: The Executive Mayor should review the document for compliance, alignment and adherence to the Council's Agenda as Municipal Manager and Directors will use the scorecard as a basis for reporting on performance to the Executive Mayor, Council and the public. The performance agreements of the senior management team will also be based on this document.

2. SDBIP INTRODUCTION

The SDBIP is one element of the continuous planning, implementation and reporting cycle that aims to achieve Council's Vision and Mission as well as the strategic objectives contained in the Integrated Development Plan (IDP).

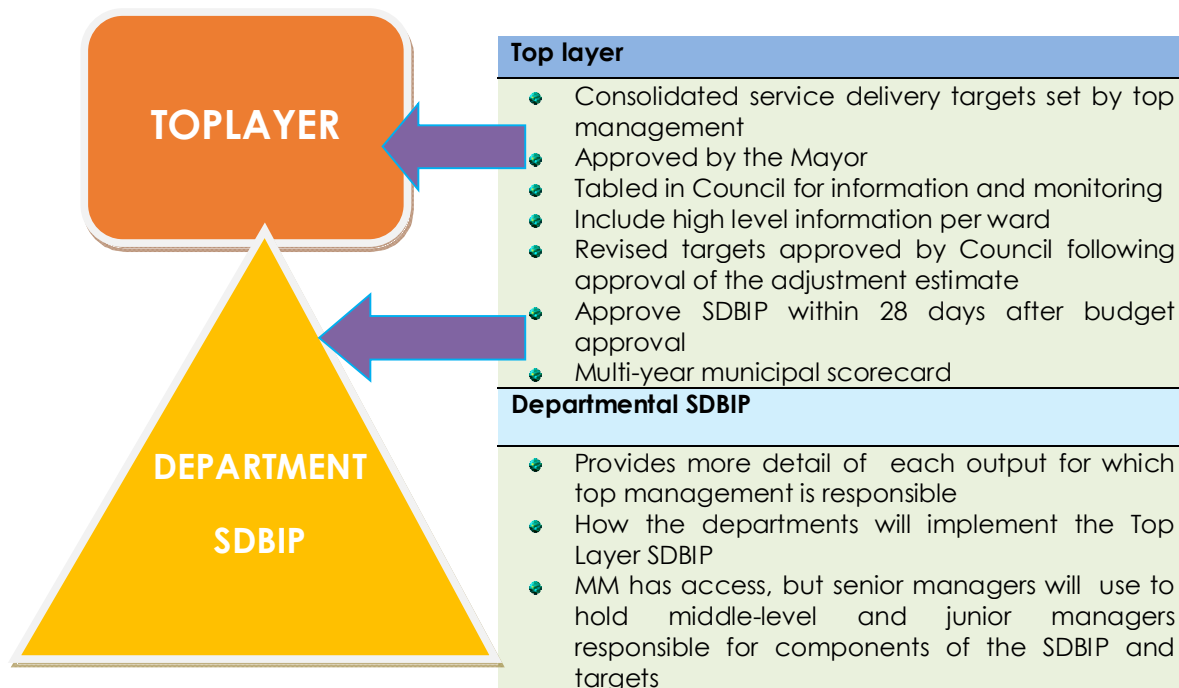
The Service Delivery Budget Implementation Plan (SDBIP) is a management, monitoring and implementation tool for all stakeholders. It assists the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and the community to monitor the performance of the Municipality as a whole.

One key function of the SDBIP is that it holds management responsible and accountable to its objectives.

The overall performance of the municipality is managed and evaluated by a Municipal scorecard (Top Level SDBIP) at organisational level and through the detailed Departmental Service Delivery Budget Implementation Plan (SDBIP) at Departmental levels through which the organisational performance will be evaluated.

The municipal scorecard is of a high-level nature, as it's dealing with consolidated service delivery targets set by Council and linking such targets to top management. It therefore provides an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities and also facilitates the oversight over financial and non-financial performance of the municipality

The SDBIP Concept: A Practical Perspective



The SDBIP is a key management, implementation, and monitoring tool, which provides operational content to the end-of-year service delivery targets set in the budget and IDP. It determines the Performance agreements for the municipal manager and all top managers, whose performance can then be monitored through section 71 monthly reports, and evaluated through the annual report process.

The development of the Service Delivery and Budget Implementation Plans (SDBIPs) is a requirement under the Municipal Finance Management Act (MFMA) and gives effect to the Municipality's Integrated Development Plan (IDP) and annual budget.

The SDBIP is an expression of the objectives of the Municipality, in quantifiable outcomes, that will be implemented by the administration for the municipal financial year. The SDBIP includes the service delivery targets and performance indicators for each quarter that should be linked to the performance agreements of senior management.

These are integral to the implementation and entrenchment of our performance management system. The SDBIP facilitates accountability and transparency of municipal administration and managers to the Council, and of Councillors to the community.

It also fosters the management, implementation, and monitoring of the budget, the performance of top management, and the achievement of the strategic objectives as laid out in the IDP.

The SDBIP enables the Municipal Manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the Municipality, as each activity contains outputs, outcomes, and timeframes.

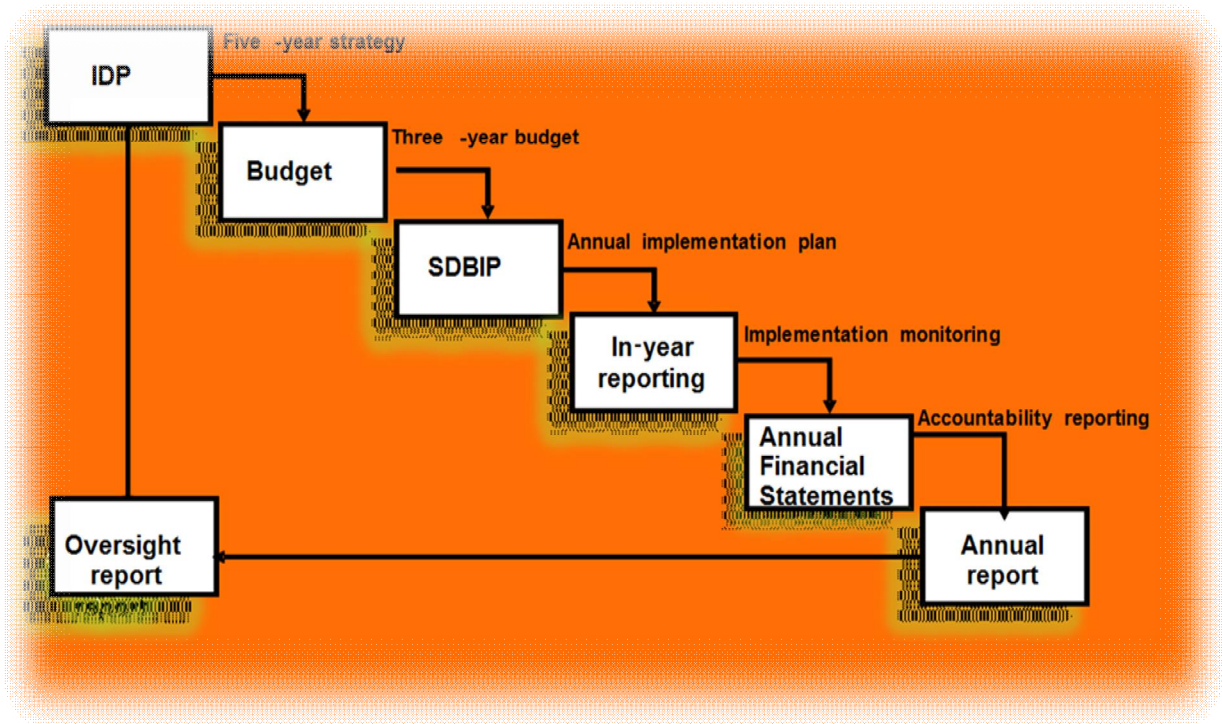
The SDBIP is compiled on an annual basis, and is linked to the 5 year and 1 year organizational scorecards that are contained in the approved SDBIP. The SDBIP is yet another step forward to increasing the principle of democratic and accountable government at local level.

Development objectives are measured through key performance indicators at every level, and continuously monitored throughout the year.

The SDBIP is in essence the management and implementation tool which sets in year information such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the Municipality. It further indicates the responsibilities and outputs for each of the senior managers and the top management team, the resources to be used, and the deadlines set for the relevant activities.

The process for linking planning, budgeting, implementation, monitoring and reporting are illustrated as per the below diagram:

LINKING PLANNING, BUDGETING, IMPLEMENTATION

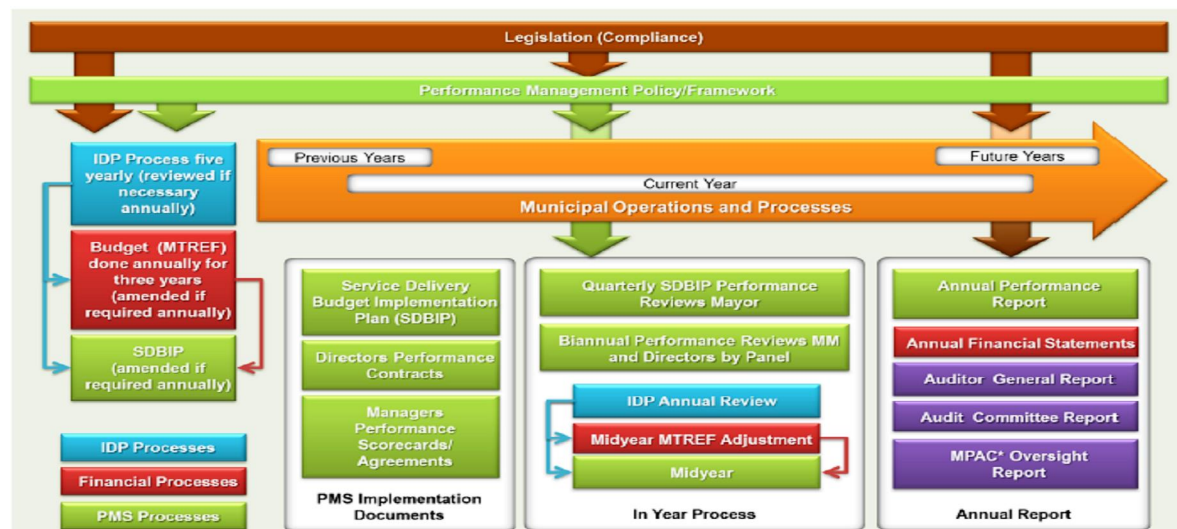


3. PLANNING IMPLEMENTATION AND REPORTING CYCLE

The municipality decided to pursue a Municipal scorecard (Top Level SDBIP) at organisational level and through the detailed Departmental Service Delivery Budget Implementation Plan (SDBIP) at Departmental levels through which the organisational performance will be evaluated.

The municipal scorecard is of a high-level nature, as it's dealing with consolidated service delivery targets set by Council and linking such targets to top management. It therefore provides an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities and also facilitates the oversight over financial and non-financial performance of the municipality.

The Planning Implementation and Reporting Cycle can be graphically represented as follows:





MEMORANDUM

PLANNING AND DEVELOPMENT

To : Executive Mayor

From : Municipal Manager

Att : Director Planning and Development

Date: 21 June 2017

Ref: 2/4/2/1/2

SUB/RE: APPROVAL OF MUNICIPAL SCORECARD/TOP LEVEL SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN (SDBIP) 2017/2018-2021/2022 FINANCIAL YEAR

The Municipal Finance Management Act (MFMA) of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy.

In terms of Section 53(1) (c) (ii) of the MFMA, the SDBIP must be approved by the Mayor of a municipality within 28 days of the approval of the budget.

The Service Delivery Budget Implementation Plan (SDBIP), herein refers to as the High Level Municipal Scorecard for 2017/2018-2021/2022, indicates how the budget and the, strategic objectives of Council will be implemented, and is herewith submitted for your acceptance and approval thereof.

Yours faithfully

ME MICHELE (MR)
ACTING MUNICIPAL MANAGER

ADOPTION / APPROVAL BY EXECUTIVE MAYOR



Adoption /Approval of the Municipal Scorecard Service Delivery and Budget Implementation Plan (SDBIP) 2017/2018-2021/2022 , is a legislative prerequisite that requires the Executive Mayor to approve the SDBIP within 28 days after the final approval of the budget.

SUBMISSION OF MUNICIPAL SCORECARD/ TOP LAYER 2017/2018-2021/2022 BY THE MUNICIPAL MANAGER

I herewith **SUBMIT** in terms of Section 69(3b) of the Municipal Finance Management Act (MFMA) and MFMA Circular No.13, to the Executive Mayor, The Municipal Scorecard Service Delivery Budget and Implementation plan for the financial year 2017/2018-2021/2022, herein refers to as Municipal Scorecard/ TOP LAYER SDBIP for approval and acceptance.

SIGNATURE: _____

ME Michelle

Acting Municipal Manager

DATE: _____

21 JUNE 2017

21 JUNE 2017

APPROVAL OF MUNICIPAL SCORECARD / TOP LAYER 2015/2016 BY THE EXECUTIVE MAYOR

The Municipal Scorecard Service Delivery and Budget Implementation Plan for the financial year 2017/2018-2021/2022 , herein refers to as Municipal Scorecard/ TOP LAYER SDBIP is hereby **APPROVED** in terms of section 53(1) (c) (ii) of the MFMA by the Mayor of Govan Mbeki Municipality,

SIGNATURE: _____

Councillor NF Maboa- Boltman
Executive Mayor

DATE: _____

21 JUNE 2017.

21 JUNE 2017

ADOPTION / APPROVAL BY EXECUTIVE MAYOR



Adoption /Approval of the Municipal Scorecard Service Delivery and Budget Implementation Plan **(SDBIP) 2017/2018-2021/2022** , is a legislative prerequisite that requires the Executive Mayor to approve the SDBIP within 28 days after the final approval of the budget.

SUBMISSION OF MUNICIPAL SCORECARD/ TOP LAYER 2017/2018-2021/2022 BY THE MUNICIPAL MANAGER

I herewith **SUBMIT** in terms of Section 69(3b) of the Municipal Finance Management Act (MFMA) and MFMA Circular No.13, to the Executive Mayor, The Municipal Scorecard Service Delivery Budget and Implementation plan for the financial year 2017/2018-2021/2022, herein refers to as Municipal Scorecard/ TOP LAYER SDBIP for approval and acceptance.

SIGNATURE:

ME Michelle

Acting Municipal Manager

DATE:

21 June 2017

21 JUNE 2017

APPROVAL OF MUNICIPAL SCORECARD / TOP LAYER 2015/2016 BY THE EXECUTIVE MAYOR

The Municipal Scorecard Service Delivery and Budget Implementation Plan for the financial year 2017/2018-2021/2022 , herein refers to as Municipal Scorecard/ TOP LAYER SDBIP is hereby **APPROVED** in terms of section 53(1) (c) (ii) of the MFMA by the Mayor of Govan Mbeki Municipality,

SIGNATURE:

Councillor NF Maboa- Boltman

Executive Mayor

DATE:

21 June 2017

21 JUNE 2017

4. MUNICIPAL SCORECARD/TOP LAYER SDBIP 2017/2018-2021/2022

GOVAN MBEKI MUCIPALITY : HIGHLEVEL SCORECARD 2017/2018-2021/2022																				
NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
1	FINANCE	Municipal Financial Viability and	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Percentage (%) of Debtors Payment as per Billing	Maintain a 90% Debtors Payment percentage as per Billing	Quarterly Report (Financial Ratios)	All	TBD (87 %) Debtors payment percentage	Operational	Outcome	%	90 % Debtors payment percentage per quarter as per Billing by 30 June 2018	30-Jun-18	90% Debtors payment	90% Debtors payment	90% Debtors payment	90% Debtors payment
2	FINANCE	Municipal Financial Viability and Management	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Percentage (%) of Debt book Reduction	Debt book reduction by 30% (Total Debt book R 676 million to be reduce to R473 m)	Monthly and Quarterly Report Revenue enhancement plan	All	TBD Debt book decreased for the year by 5.28%	Operational	Activity	%	30% reduction of Debt book by 30 June 2018	30-Jun-18	7.5% reduction	7.5% reduction	7.5% reduction	7.5% reduction
3	FINANCE	Municipal Financial Viability and Management	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Percentage (%) Of Operating Service Debtors to Revenue: (Total outstanding services debtors/ Annual service Revenue received for services x 100).	Financial Viability measured in terms of OS Service Debtors to Revenue	Quarterly Report (Financial Ratios)	All	TBD (71%) outstanding service debtors to revenue	Operational	Outcome	%	95% of outstanding service debtors to revenue by 30 June 2018	30-Jun-18	70% of outstanding service debtors to revenue	75% of outstanding service debtors to revenue	85% of outstanding service debtors to revenue	95% of outstanding service debtors to revenue

**GOVAN MBEKI MUNICIPALITY :
HIGHLEVEL SCORECARD 2017/2018-2021/2022**

NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
4	FINANCE	Municipal Financial Viability and Management	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Percentage (%) Of Debt coverage ratio (Total revenue received - Total grants)/debt service payments due within the year x 100).	Financial Viability measured in terms of debt coverage ratio	Quarterly Report (Financial Ratios)	All	TBD % Debt coverage calculated as per the ratio determined	Operational Budget	Outcome	%	124% of Debt coverage calculated as per the ratio determined by 30 June 2018	30-Jun-18	124% of Debt coverage calculated as per the ratio determined	124% of Debt coverage calculated as per the ratio determined	124% of Debt coverage calculated as per the ratio determined	124% of Debt coverage calculated as per the ratio determined
5	FINANCE	Municipal Financial Viability and Management	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Cost coverage ratio (Available cash at particular time + investments)/ Monthly fixed operating expenditure x 100).	Financial Viability measured in terms of Cost coverage ratio	Quarterly Report (Financial Ratios)	All	12.42% / Less than 1 month	Operational Budget	Outcome	%/ Months	3 months of cost coverage ratio calculated by 30 June 2018	30-Jun-18	1 month of cost coverage ratio calculated	1 month of cost coverage ratio calculated	2 months of cost coverage ratio calculated	3 months of cost coverage ratio calculated
6	OFFICE OF THE MUNICIPAL MANAGER	Municipal Financial Viability and Management	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Percentage (%) of the Municipality's capital budget spent on capital projects identified in the IDP, measured as Total Actual Capital Expenditure/Approved Capital Budget x 100	CAPEX:The percentage of a municipality's capital budget spent on capital projects identified in the IDP for the 2017/2018	List of capital projects and report on spending capital budget on capital projects identified	All	39% of capital budget spent	Operational Budget	Output	%	100% of capital budget spent by 30 June 2018	30-Jun-18	5% Capital spending	15% Capital spending	80% Capital spending	100% Capital spending

**GOVAN MBEKI MUNICIPALITY :
HIGHLEVEL SCORECARD 2017/2018-2021/2022**

NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
							(All Funding excl. MIG)	financial year												
7	OFFICE OF THE MUNICIPAL MANAGER	Municipal Financial Viability and Management	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Percentage (%) of approved capital budget spend (MIG)	CAPEX:The percentage of a municipality's capital budget spent on capital projects identified in the IDP for the 2017/2018 financial year in terms of MIG Funds	Report and proof of MIG funding spent	All	96% of spending on MIG	Operational Budget	Output	%	100% of spending on MIG by 30 June 2018	30-Jun-18	20% MIG spending	50% MIG spending	75% MIG spending	100% MIG spending
8	FINANCE	Municipal Financial Viability and	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Percentage (%) of Operational Budget spent on repairs and maintenance.	Provision for repairs and maintenance	Proof spending on maintenance / reports	All	TBD (59 %) Repairs and maintenance budget spent	Operational Budget	Outcome	%	100% of Repairs and maintenance budget spent by 30 June 2018	30-Jun-18	20% of Repairs and maintenance budget spent	45% of Repairs and maintenance budget spent	70% of Repairs and maintenance budget spent	100% of Repairs and maintenance budget spent
9	FINANCE	Municipal Financial Viability and	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Annual review of Financial Plan by end of March 2018	Annual review of Financial Plan	Updated Financial Plan	All	2017/2018 Financial Plan	Operational Budget	Activity	#	1XAnnual review of Financial Plan by 31 March 2018	31-Mar-18	n/a	n/a	1X Financial plan reviewed	n/a

**GOVAN MBEKI MUNICIPALITY :
HIGHLEVEL SCORECARD 2017/2018-2021/2022**

NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY								Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018			
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)	2017/ 2018		Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
10	FINANCE	Financial Viability and	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Compilation and Approval of Budget (FY2018/2019)	Compilation Approval of Budget	Council resolution	All	2017/2018 Budget	Operational Budget	Output	#	1X Compilation and Approval of Budget 2018/2019 by 31 May 2018	31-May-18	n/a	n/a	n/a	1 X Annual Compilation and Approval of Budget per annum
11	OFFICE OF THE MUNICIPAL MANAGER	Municipal Financial Viability and Management	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Annually review and submit Revenue Enhancement Plan to Council by the end of by 31 March 2018	Develop Revenue Enhancement Plan 2018/2019 and submit to council for approval	Revenue Enhancement Plan and Council resolution	All	new	Operational Budget	Activity	%	1XAnnually review and submit Revenue Enhancement Plan to Council by the end of by 31 March 2018	31-Mar-18	n/a	n/a	1x Revenue Enhancement Plan 2018/2019	n/a
12	OFFICE OF THE MUNICIPAL MANAGER	Municipal Financial Viability and Management	KPA 1 : FINANCIAL SUSTAINABILITY	To enhance revenue & secure financial sustainability	Fin.Sustain.	FINS8.1	Percentage % Implementation of the Revenue Enhance Activities	Revenue Enhancement Activities implemented and status reported on by The CFO	Revenue Enhancement report submitted from office of CFO		new	Operational Budget	Activity	#	100% Implementation of the Revenue Enhance Activities by 30 June 2018	30-Jun-18	100% Implementation of the Revenue Enhance Activities	100% Implementation of the Revenue Enhance Activities	100% Implementation of the Revenue Enhance Activities	100% Implementation of the Revenue Enhance Activities

**GOVAN MBEKI MUNICIPALITY :
HIGHLEVEL SCORECARD 2017/2018-2021/2022**

NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK			MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018					
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator		Target Type NO (#)/ Perc (%)	2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
13	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic. Infra. & Energy, Effic.	PI&EE2.1	Percentage % compliance to Quality of effluent water (green)	Quality of effluent comply 90% with general limit in terms of the Water Act (Act 36 of 1998)	Report from Directorate Infrastructure (WSA) compiled from independent laboratory test results	All	TBD 56% compliance	Operational Outcome	Outcome	%	90 % compliance to Quality of effluent water measured quarterly by 30 June 2018	30-Jun-18	90 % compliance to Quality of effluent water	90 % compliance to Quality of effluent water	90 % compliance to Quality of effluent water	90 % compliance to Quality of effluent water
14	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic. Infra. & Energy Effic.	PI&EE2.1	Percentage % compliance with SANS 241	Quality of potable water comply 99% with SANS 241	Independent Laboratory test results	All	99% water compliance	Operational Outcome	Outcome	%	99% water compliance with SANS 241 measured quarterly by 30 June 2018	30-Jun-18	99% water compliance	99% water compliance	99% water compliance	99% water compliance
15	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic. Infra. & Energy Effic.	PI&EE2.1	Percentage (%) reduction of energy losses by June 2018	Implementing measures to reduce Energy Losses based on Financial figures	Financial Reports Section 71 & 52	All	TBD 12% reduction of energy losses	Operational Outcome	Outcome	#	Reduction in energy losses by 25% at 30 June 2018	30-Jun-18	45% of energy losses	40% of energy losses	37% of energy losses	34% of energy losses

**GOVAN MBEKI MUNICIPALITY :
HIGHLEVEL SCORECARD 2017/2018-2021/2022**

NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK			MUNICIPAL DELIVERY								Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
16	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy Effic.	PI&EE2.1	Percentage (%) reduction of water losses by June 2018	Implementing measures to reduce water losses based on financial figures	Financial Reports Section 71 & 52	All	TBD 9% reduction of water losses	Operational Budget	Outcome	#	Reduction of water losses by 25% at 30 June 2018	30-Jun-18	36% of water losses	33% of water losses	30% of water losses	27% of water losses
17	COMMUNITY SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy. Effic.	PI&EE2.1	Number of households receiving a weekly refuse removal services (A household is defined as a residential and non residential units billed for the particular service by way of the financial system)	Households for which refuse is removed at least once a week	Billing System generated reports by the Finance Department	All	TBD Billing Figures as at June 2017	Operational Budget	Outcome	#	60100 x households receiving a weekly refuse removal services by 30 June 2018	30-Jun-18	60100 x households receiving a weekly refuse removal services	60100 x households receiving a weekly refuse removal services	60100 x households receiving a weekly refuse removal services	60100 x households receiving a weekly refuse removal services
18	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy Effic.	PI&EE2.1	KMs of Paved Road rehabilitated	Paved Road rehabilitatation	Monthly Report/ Completion certificates	All	TBD '4630m of roads rehabilitated	Operational Budget	Output	#	5.6 km of Paved Roads rehabilitated by 31 December 2017	31-Dec-17	Finalisation of Procurement Process	5.6 km of roads rehabilitated	n/a	n/a

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK			MUNICIPAL DELIVERY								Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
19	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy Effic.	PI&EE2.1	m2 of roads maintained	Road Maintenance	Monthly Report/ Completion certificates	All	TBD 3000sqm	Operational	Output	#	4500m2 of roads maintained by 30 June 2018	30-Jun-18	1125m2 of roads maintained	1125m2 of roads maintained	1125m2 of roads maintained	1125m2 of roads maintained
20	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy Effic.	PI&EE2.1	KMs of Gravel Roads maintained	Gravel Road maintenance	Monthly Report/ Completion certificates	All	140.3km Grading & regravelling	Operational	Output	#	267km of Gravel Roads Maintained by 30 June 2018	30-Jun-18	Finalisation of Procurement Process	67km	100km	100km
21	PLANNING AND DEVELOPMENT	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy Effic.	PI&EE2.1	Percentage (%) of land development applications (land use management and spatial planning) finalised within 3 month	Finalisation of Land development applications as per the SPLUM By-law and Land Use Scheme	Land Development application Register , Buss App reports	All	80% of Service Standards	Operational	Activity	%	100% of land development applications (land use management and spatial planning) finalised within 3 months by 30 June 2018	30-Jun-18	100% finalisation of land development applications in terms of the set service standards	100% finalisation of land development applications in terms of the set service standards	100% finalisation of land development applications in terms of the set service standards	100% finalisation of land development applications in terms of the set service standards

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK			MUNICIPAL DELIVERY								Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
22	PLANNING AND DEVELOPMENT	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy. Effic.	PI&EE2.1	Percentage (%) of Building Plans finalised within 30 days for Residential submissions and 60 days for Business submissions	Evaluate building plans received in line with the approved service standards i.e. 30 days for residential submissions and 60 days for business submissions.	Buss App reports	All	91 % Completed in terms of Service Standards	Operational	Activity	%	100% Finalisation of Building Plan Applications in terms of the set service standards by 30 June 2018	30-Jun-18	100% Finalisation of Building Plan Applications in terms of the set service standards quarterly	100% Finalisation of Building Plan Applications in terms of the set service standards	100% Finalisation of Building Plan Applications in terms of the set service standards	100% Finalisation of Building Plan Applications in terms of the set service standards
23	FINANCE	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy. Effic.	PI&EE2.1	Number of indigent households provided with access to basic services	Supply free basic services to Indigent households	Indigent Register	All	TBD 12 000 Indigents household registered	Operational	Outcome	#	15 000 Indigents household supply with free basic services quarterly 30 June 2018	30-Jun-18	15 000 Indigents household supply with free basic services	15 000 Indigents household supply with free basic services	15 000 Indigents household supply with free basic services	15 000 Indigents household supply with free basic services
24	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy. Effic.	PI&EE2.1	Percentage % Completion of Emzinoni bulk water supply	Capacity of bulk infrastructure developed to secure access to water Final approval of designs and	Monthly Report / Completion certificates	All	new	15000000	Outcome	#	100 % Completion of Refurbishment of Leandra WWTW by 30 June 2018	30-Jun-18	Finalisation of Procurement Process	40% Completion	60% Completion	100% Completion

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK			MUNICIPAL DELIVERY								Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
25	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy. Effic.	PI&EE2.1	Percentage % Completion on Refurbishment of Leandra WWTW	procurement of contractor. Estimated 30% completion. Capacity of bulk infrastructure developed to secure access to sanitation Upgrade civil works and refurbishment of mechanical and electrical equipment.	Monthly Report/ Completion certificates	All	new	10000000	Outcome	#	100 % Completion of Emzinoni bulk water supply by 30 June 2018	30-Jun-18	Finalisation of Procurement Process	40% Completion	60% Completion	100% Completion
26	TECHNICAL SERVICES	Basic Service Delivery	KPA 2: SUSTAINABLE PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	To provide sustainable services, optimise operations and improve customer care	Physic.Infra.&Energy Effic.	PI&EE2.1	Number of VIP toilets converted to Waterborne sanitation By 31 March 2018	Conversion of VIP toilets	Monthly Report/ Completion certificates	All	TBD 647X VIP toilets	10000000	Outcome	#	500x VIP toilets converted to Waterborne sanitation By 31 March 2018	31-Mar-18	Finalisation of Procurement Process	500 x VIP toilets converted	n/a	n/a
27	NIC	AL	KPA 2: SUSTAINABLE	To provide sustainable	a.&EE2.1	PI&EE2.1	Feasibility study conducted for	Conduct Feasibility	Feasibility study	All	new	14 000 000	Capital bud	%	1X Feasibility Study	30-Jun-18	Finalisation of	Conducting of	Conducting of	1x Feasibility study report

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
			PHYSICAL INFRASTRUCTURE AND IMPROVE CUSTOMER CARE SERVICES	services, optimise operations and improve customer care			the increase of electricity capacity by 30 June 2018	study on electricity capacity for Electrification of households in GMM Through INEP DOE funding for the next three (3) financial years (FY17/18, FY18/19 and FY19/20)	Report						conducted by 30 June 2018		Procurement Process	Feasibility Study	Feasibility Study	
28	COMMUNITY SERVICES	Local Economic Development	KPA 3: ECONOMIC GROWTH AND DEVELOPMENT	To facilitate and create an enabling environment for diversified local economic development, social cohesion and job creation	Econ.Grow.&Devel.	E&DEV4.1	Number of job opportunities created through EPWP	Recruitment and appointment of beneficiaries through EPWP	Appointment letters/ Reports	All	490 Temporary jobs created	Operational Budget	Outcome	#	300 x jobs to be created by 30 September 2017	30-Sep-18	300 x job opportunities created by September 2017	n/a	n/a	n/a
29	MUNICIPALITY and Qrtr		KPA 4:	To enhance	Transport and Infrastructure	INST 7.1	Percentage (%)	Customer	Complaints	All	84.51%	Operational Budget	Outcome	%	100% of	30-Jun	100% of	100% of	100% of	100% of

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
9			INSTITUTIONAL TRANSFORMATION	the capacity of human capital and deliver institutional transformation			of service delivery complaint attended to as per services standards	complaints attended to	managements reports		Complaints attended				service delivery complaints attended to as per the services standards per Quarter by 30 June 2018		service delivery complaints attended to per quarter	service delivery complaints attended to per quarter	service delivery complaints attended to per quarter	service delivery complaints attended to per quarter
30	OFFICE OF THE MUNICIPAL MANAGER	Municipal Transformation and Organisational Development	KPA 4: INSTITUTIONAL TRANSFORMATION	To enhance the capacity of human capital and deliver institutional transformation	Inst.Transform.	INST7.1	Percentage (%) Compliance to employment equity targets in the three highest levels of management	Appointments made in line with Employment Equity targets	Employment Equity report	All	TBD 9 X Appointments made in Q2 - Moratorium in Q1, Q3 & Q4	Operational	Outcome	%	100 (%) Compliance to employment equity targets in the three highest levels of management by 30 June 2018	30-Jun-18	100 % Compliance to employment equity targets	100 % Compliance to employment equity targets	100 % Compliance to employment equity targets	100 % Compliance to employment equity targets
31	CORPORATE SERVICES	Municipal Transformation and Organisational Development	KPA 4: INSTITUTIONAL TRANSFORMATION	To enhance the capacity of human capital and deliver institutional transformation	INST7.1	INST7.1	Percentage (%) of allocated budget spent on the implementation of the Workplace Skills Plan	Monitor training interventions as per the WSP	Financial and Training reports	All	TBD R92 273.21 spent (18.45%) - Moratorium introduced in Q3	Operational	Output	%	100% of allocated budget spent on the implementation of the Workplace Skills Plan annually by 30 June 2018	30-Jun-18	Procurement	40% of allocated budget spent	40% of allocated budget spent	20% of allocated budget spent
32	KAPITALE	Urban and Rural Development	KPA 4:	To enhance	Inst.Transform.	INST7.1	Submission of	WSP	WSP	All	1 x WSP	Input	Output	%	1 x	A	n/a	n/a	n/a	1 x

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
2			INSTITUTIONAL TRANSFORMATION	the capacity of human capital and deliver institutional transformation			Workplace Skills Plan to LGSETA annually	submitted to LGSETA by 30 April annually	Acknowledgement Report		Acknowledgement Report				Workplace Skills Plan submitted to LGSETA by 30 April 2018					Workplace Skills Plan submitted
33	COMMUNITY SERVICES	Basic Service Delivery	KPA 5: SPATIAL INTEGRATION AND SAFE PROTECTED ENVIRONMENT	To develop spatially integrated, safe communities and a protected environment	Safety&Env.	S&ENV5.1	Percentage (%) of fire fighting response attended to in compliance to Service Standards response time	Attend to fire fighting response in compliance to Service Standards response time	Quarterly report on response to fire fighting response	All	83.7% Adherence to fire fighting response	Operational	Outcome	%	75% Adherence to fire fighting response on a Quarterly basis by 30 June 2018	30-Jun-18	75% Adherence to fire fighting response	75% Adherence to fire fighting response	75% Adherence to fire fighting response	75% Adherence to fire fighting response
34	COMMUNITY SERVICES	Basic Service Delivery	KPA 5: SPATIAL INTEGRATION AND SAFE PROTECTED ENVIRONMENT	To develop spatially integrated, safe communities and a protected environment	Safety&Env.	S&ENV5.1	Number of Cemetery Master Plans developed and approved by Council	Develop and Adoption of Cemetery Master plan by Council	Master plan for Cemeteries and Council Resolution	All	new	Operational	Output	#	1X Cemetery Master plan developed and approved by 31 March 2018	31-Mar-18	n/a	n/a	1X Cemetery Master plan	n/a
35	FINANCE	Municipal Financial Viability and Management	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	Unqualified audit opinion on AFS	Monthly Reconciliations, Weekly OPCA meetings and Prepared AFS	Auditor General Report 2015/2016	All	1x Unqualified Audit opinion on AFS 2015/2016	Operational	Outcome	#	1x Unqualified AFS Opinion for FY 2016/2017	2017/11/30	n/a	1x Unqualified AFS Opinion for FY 2016/2017	n/a	n/a

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK			MUNICIPAL DELIVERY								Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
36	OFFICE OF THE MUNICIPAL MANAGER	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stake.Part.	GOV&SP1.1	Percentage (%) of council resolutions implemented	Implementati on of Council resolutions by Departments	Council resolution register and supporting documents	All	TBD '98% of resolutions implement ed	Operational	Outcome	%	100% of council resolutions implemented in the specified timeframes by 30 June 2018	30-Jun-18	100% of council resolutions implemented	100% of council resolutions implement ed	100% of council resolutions implement ed	100% of council resolutions implemente d
37	SPEAKERS OFFICE	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stake.Part.	GOV&SP1.1	Number of ward committee meetings held by June 2018	Ward committee support	Agenda, Attendanc e Register and Minutes of each ward committee meeting held	All	TBD '103 x Meetings held	Operational	Output	#	32 x 10 Monthly Ward committee meetings by 30 June 2018	30-Jun-18	96 x Monthly Ward committee meetings	64 X Monthly Ward committee meetings	64 X Monthly Ward committee meetings	96 x Monthly Ward committee meetings
38	FINANCE	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stake.Part.	GOV&SP1.1	Updated Indigent register for FY 2018/2019	Annual review of Update of Indigent Register (FY2017/18)	Updated Indigent Register and Council resolution	All	Indigent register 2017/2018	Operational	Activity	#	1x indigent register updated by 30 June 2018	30-Jun-18	Data cleansing of new applications	Data cleansing of new applications	Uploading of new qualifying applicants on the system	1x Updated Indigent register
39	CORPORATE SERVICES	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stake.Part.	GOV&SP1.1	Number of ICT Security Policies reviewed annually by April 2018	Review and update ICT policies and submit for approval annually	Council resolutions for approval of ICT policies	5 ICT Policies	5x ICT security policie	Operational	Output	%	5x ICT security policies reviewed by 30 April 2018	30-Apr-18	n/a	n/a	n/a	5 xICT security policies reviewed

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
40	OFFICE OF THE MUNICIPAL MANAGER	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	Percentage (%) Implementation of the Audit Plan	Execution of Audits as per the Audit plan 2015/2016	Quarterly Internal Audit Report and Minutes of Audit Committee meetings	All	85.26% of activities implemented	Operational	Output	%	100 % Implementation of the Audit Plan by 30 June 2018	30-Jun-18	100 % Implementation	100 % Implementation	100 % Implementation	100 % Implementation
41	OFFICE OF THE MUNICIPAL MANAGER	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	Approved Risk Register for 2018/2019	Review the Risk Register	Approved risk register/ Council Resolution	All	Risk register 2017/2018	Operational	Output	#	1X Risk register for 2018/2019 approved by 30 June 2018	30-Jun-18	n/a	n/a	n/a	1X Risk register 2018/2019
42	OFFICE OF THE MUNICIPAL MANAGER	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	Percentage (%) Mitigation of Strategic Risk register	Monitoring Risk Register 2015/2016	Progress report on risk management and Minutes of Risk Committee	All	TBD 45% of Strategic Risk mitigated.	Operational	Output	%	80 % of Strategic Risk mitigated by 30 June 2018	30-Jun-18	80 % of Strategic Risk mitigated	80 % of Strategic Risk mitigated	80 % of Strategic Risk mitigated	80 % of Strategic Risk mitigated
43	OFFICE OF THE MUNICIPAL MANAGER	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	Percentage (%) of Audit Committee recommendations implemented	Implementation of Audit Committee Recommendations by departments	Minutes of Audit committee meetings, Audit Committee Recommendations register	All	TBD 73% of audit recommendations completed	Operational	Output	%	100% of Audit Committee recommendations implemented by 30 June 2018	30-Jun-18	100% of Audit Committee recommendations implemented	100% of Audit Committee recommendations implemented	100% of Audit Committee recommendations implemented	100% of Audit Committee recommendations implemented

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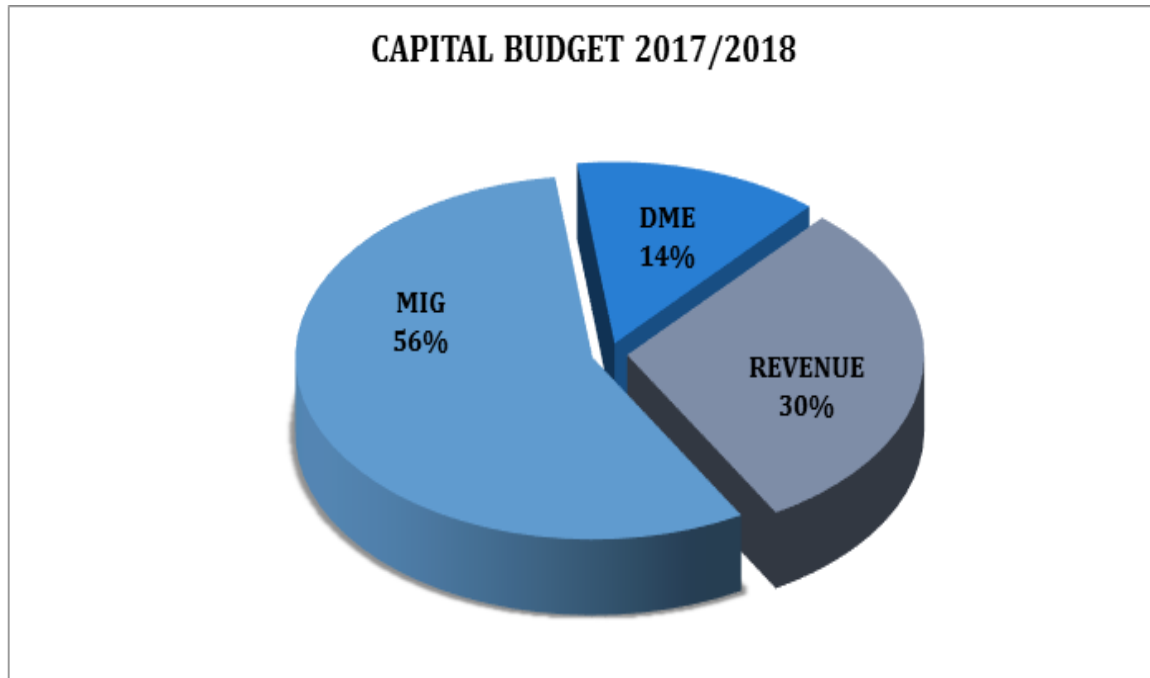
NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK			MUNICIPAL DELIVERY								Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
									and supporting documents											
44	PLANNING AND DEVELOPMENT	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	IDP reviewed and Approved by Council by 31 May annually	IDP 2018/2019 review and approved by Council	Council resolution/ Approved IDP 2018/2019	All	Five (5) year IDP 2017-2022	Operational	Output	#	1X IDP 2018/2019 Reviewed and Approved by Council at 31 May 2018	30-Jun-18	IDP Process plan	Public Consultation	1x Draft IDP 2018/2019	1x Approved IDP 2018/2019
45	OFFICE OF THE MUNICIPAL MANAGER	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	Signed performance agreement 2017/2018 for Section 56 Managers	Facilitation Conclusion of Performance agreements 2017/2018 for S56 managers	Signed agreements of sec 56 managers	All	9x signed performance agreements of section 56 managers 2016/2017	Operational	Output	#	9x signed performance agreements 2018/2019 of section 56 managers by 31 July 2017	30-Jun-18	9x signed performance agreements 2017/2018 of section 56 managers	n/a	n/a	n/a
46	PLANNING AND DEVELOPMENT	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	Number of performance reviews conducted	Quarterly Performance reviews co-ordinated	Council resolution /Performance Report/ Attendance Register	All	4x performance reviews	Operational	Activity	#	4X performance reviews conducted by 30 June 2018	30-Jun-18	1x performance review	1x performance review	1x performance review	1x performance review
47	PLANNING AND DEVELOPMENT	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stakeholder	GOV&SP1.1	Top Layer SDBIP 2018/2019 approved by mayor within 28 days after the budget	Compilation of SDBIP 2018/2019	Signed SDBIP 2017/2018 by the Mayor	All	Approved Top Layer SDBIP 2017/2018 by the Mayor	Operational	Output	#	1X Top Layer SDBIP 2018/2019 approved within 28 days after	30-Jun-18	n/a	n/a	n/a	1X Top Layer SDBIP 2018/2019 approved

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NO	DEPARTMENT	NATIONAL LINKAGE	MUNICIPAL STRATEGY LINK				MUNICIPAL DELIVERY							Targets Year 1	Target Date	QUARTERLY TARGETS YEAR 2017/2018				
		National KPA	Municipal Key Performance Area	Strategic objective (SO)	IDP linkage	IDP Strat. no	INDICATORS	Activity (ies), Programme (s), Capital Projects	Evidence (POE)	Wards	Baseline as at 30 June 2017	Annual Budget	Type of Indicator	Target Type NO (#)/ Perc (%)		2017/ 2018	Target Qtr 1 September 2017	Target Qtr 2 December 2017	Target Qtr 3 March 2018	Target Qtr 4 June 2018
							approval								the Budget has been approved					
48	PLANNING AND DEVELOPMENT	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stake.Part.	GOV&SP1.1	Section 46 Annual Reports submitted to AG by 31st August 2017	Submission of the Sec 46 Annual report	Acknowledgement Letter by AG on submission of Sec 46 report / Council resolution/ Audit Committee minutes	All	S.46 Annual Performance Report 2016/2017	Operational	Output	#	1X Sec 46 Annual Report submitted to the Auditor General by 31 August 2017	31-Aug-17	1X Sec 46 Annual Report submitted to the Auditor General	n/a	n/a	n/a
49	CORPORATE SERVICES	Good Governance and Public Participation	KPA 6: GOVERNANCE AND STAKEHOLDER PARTICIPATION	To ensure good governance and the participation of stakeholders.	Govern. & Stake.Part.	GOV&SP1.1	Adoption of Oversight report 2016/2017 by Council by 31 March 2018	Oversight report adopted by council by 31 March (Section 129 of MFMA)	Council Resolution / Oversight report	All	Approved Oversight report 2015/2016	Operational	Output	#	1 X Oversight report 2016/2017 adopted by council by 31 March 2018	31-Mar-18	n/a	n/a	1X Oversight report adopted	n/a

5. CAPITAL BUDGET 2017/2018

The capital budget amount to R104 million. The capital program is funded mainly through Municipal Infrastructure Grant as can see as per the following graph.



CAPITAL PROJECTS AS PER CAPITAL BUDGET 2017/2018

Department	Priority Area	Capital Project / Strategies	Key Performance Indicator	Capex/ Opex	Start date	End date	Goal for Year 2017/2018	Project Estimate Year 1 2017/2018	SDBIP Quarter 1	SDBIP Quarter 2	SDBIP Quarter 3	SDBIP Quarter 4	Goal for Year 2	Project Estimate Year 2 (ZAR)	Goal for Year 3	Project Estimate Year 3 (ZAR)	mSCOA Region
Technical Services	Waste water treatment works	Refurbishment of Leandra WWTW - MIG/MP1117/W/12/13	Number of households provided with access to sanitation	CAPEX: MIG Funding	2017/07/01	2018/06/30	Upgrade civil works and refurbishment of mechanical and electrical equipment.	10 000 000	25%	50%	75%	100%	Refurbishment of Leandra WWTW	15 000 000	Replacement of AC pipes in GMM	10 000 000	Ward 1
Technical Services	Physical Infrastructure and Energy	Construction of sanitation infrastructure in Kinross Ext 25 - MIG/MP1488/S/15/17	500 households to be provided with access to sanitation	CAPEX: MIG Funding	2017/07/01	2018/06/30	Full conversion of VIP toilets to waterborne system (500 households)	10 000 000	25%	50%	75%	100%	Charl Cilliers sewer upgrade	9 131 000	Charl Cilliers sewer upgrade	15 000 000	Ward 16
Technical Services	Services and Customer Care	Eradication of gravel roads in Emzinoni (Victor Khayiyane Street in Ward 22 & 23) - MIG/MP1072/RST/11/14	Length of gravel roads maintained	CAPEX: MIG Funding	2017/07/01	2018/06/30	Rehabilitation of layer works and installation of storm water system	10 000 000	25%	50%	75%	100%	Bethal WWTW	15 000 000	Bethal WWTW	15 000 000	Ward 27
Technical Services	Services and Customer Care	Eradication of gravel roads in Embalenhle (Mphafa Road in Ward 12 & 14) - MIG/MP1071/RST/11/14	1,35 KM gravel roads to be maintained	CAPEX: MIG Funding	2017/07/01	2018/06/30	1.35 km of road rehabilitated	8 796 000	25%	50%	75%	100%	Charl Cilliers Water Supply	8 000 000	Charl Cilliers Water Supply	12 000 000	Ward 4
Technical Services	Waste water treatment works	Upgrading of sewer reticulation network in Embalenhle Ext 18 - MIG/MP/1487/S/15/17	Number of VIP toilets converted to Waterborne sanitation	CAPEX: MIG Funding	2017/07/01	2018/06/30	Repair 100% of identified sewer lines in line with the budget.	5 000 000	25%	50%	75%	100%	Emzinoni bulk water supply	15 000 000	Emzinoni bulk water supply	13 650 000	Ward 9
Technical Services	Physical Infrastructure and Energy	Emzinoni bulk water supply - MIG/MP/1115/W/12/13	Number of households provided with access to water	CAPEX: MIG Funding	2017/07/01	2018/06/30	Final approval of designs and procurement of contractor. Estimated 30% completion.	15 000 000	25%	50%	75%	100%	None				Ward 27

CAPITAL PROJECTS AS PER CAPITAL BUDGET 2017/2018

Department	Priority Area	Capital Project / Strategies	Key Performance Indicator	Capex/ Opex	Start date	End date	Goal for Year 2017/2018	Project Estimate Year 1 2017/2018	SDBIP Quarter 1	SDBIP Quarter 2	SDBIP Quarter 3	SDBIP Quarter 4	Goal for Year 2	Project Estimate Year 2 (ZAR)	Goal for Year 3	Project Estimate Year 3 (ZAR)	mSCOA Region
Technical Services	Sustainable Physical Infrastructure and Improve Customer Care Services	Electrification of households Electrification of remaining 1500 households in GMM Through INEP DOE funding for the next three (3) financial years (FY17/18, FY18/19 and FY19/20)	1 500 Households to be electrified	CAPEX: INEP	2017/07/01	2020/06/30	Supplying 1500 households with electricity	14 000 000	25%	50%	75%	100%	None	18 000 000	20 000 000	-	Whole of the Municipality
Corporate services	Enhance the capacity of human capital and deliver institutional transformation	Procurement of servers & computers	Percentage (%) spending on the Purchase of computer software	CAPEX: OWN REVENUE	2017/07/01	2018/06/30	100% spending of budget on the Purchase of computer software	1 600 000.00	10%	20%	30%	40%	100% spending of budget on the Purchase of computer software	1 000 000	100% spending of budget on the Purchase of computer software	1 000 000	Whole of the Municipality
Financial Services	Revenue Enhancement & Secure Financial Sustainability	Purchase of electricity meters Vodacom contract (Energy)	Number of electricity meters purchase as per Vodacom contract (Energy)	CAPEX: OWN REVENUE	2017/07/01	2018/06/30	Number of electricity meters purchase as per Vodacom contract (Energy)	30 000 000	10%	20%	30%	40%	Number of electricity meters purchase as per Vodacom contract (Energy)	20 000 000	Number of electricity meters purchase as per Vodacom contract (Energy)	-	Whole of the Municipality
External Funding								72 796 000									
Own Funding								31 600 000									
Total Capital budget								104 396 000									

6. MONTHLY CASHFLOW 2017/2018

MP307 Govan Mbeki - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source														1		
Property rates	19 345	19 345	19 345	19 345	19 345	19 345	19 345	19 345	19 345	19 345	19 345	19 345	19 345	232 145	232 145	247 002
Service charges - electricity revenue	32 936	32 936	32 936	32 936	32 936	32 936	32 936	32 936	32 936	32 936	32 936	32 936	32 936	395 229	420 524	447 438
Service charges - water revenue	25 024	25 024	25 024	25 024	25 024	25 024	25 024	25 024	25 024	25 024	25 024	25 024	25 024	300 290	319 509	339 957
Service charges - sanitation revenue	7 377	7 377	7 377	7 377	7 377	7 377	7 377	7 377	7 377	7 377	7 377	7 377	7 377	88 526	94 192	100 220
Service charges - refuse revenue	8 291	8 291	8 291	8 291	8 291	8 291	8 291	8 291	8 291	8 291	8 291	8 291	8 291	99 486	107 951	114 859
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	430	430	430	430	430	430	430	430	430	430	430	430	430	5 165	5 495	5 847
Interest earned - external investments	284	284	284	284	284	284	284	284	284	284	284	284	284	3 403	3 621	3 853
Interest earned - outstanding debtors	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	3 191	38 297	40 748	43 356
Dividends received	5	5	5	5	5	5	5	5	5	5	5	5	5	55	59	62
Fines, penalties and forfeits	600	600	600	600	600	600	600	600	600	600	600	600	600	7 204	7 501	7 981
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	3 002	3 002	3 002	3 002	3 002	3 002	3 002	3 002	3 002	3 002	3 002	3 002	3 002	36 021	38 326	40 779
Transfer receipts - operational	20 594	20 594	20 594	20 594	20 594	20 594	20 594	20 594	20 594	20 594	20 594	20 594	20 594	247 125	285 154	314 922
Other revenue	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	24 366	25 925	27 585
Cash Receipts by Source	123 109	123 109	123 109	123 109	123 109	123 109	123 109	123 109	123 109	123 109	123 109	123 109	123 109	1 477 312	1 581 149	1 693 860
Other Cash Flows by Source																
Transfer receipts - capital	6 066	6 066	6 066	6 066	6 066	6 066	6 066	6 066	6 066	6 066	6 066	6 066	6 066	72 796	74 131	90 650

MP307 Govan Mbeki - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)												-			
Proceeds on disposal of PPE	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	25 000	28 728	28 728
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	131 259	131 259	131 259	131 259	131 259	131 259	131 259	131 259	131 259	131 259	131 259	131 259	1 575 108	1 684 008	1 813 238
Cash Payments by Type															
Employee related costs	39 865	39 865	39 865	39 865	39 865	39 865	39 865	39 865	39 865	39 865	39 865	39 865	478 374	513 773	551 792
Remuneration of councillors	1 885	1 885	1 885	1 885	1 885	1 885	1 885	1 885	1 885	1 885	1 885	1 885	22 616	24 064	25 604
Finance charges	286	286	286	286	286	286	286	286	286	286	286	286	3 430	3 649	3 883
Bulk purchases - Electricity	40 000	40 000	40 000	40 000	40 000	40 000	40 000	40 000	40 000	40 000	40 000	40 000	480 000	510 720	543 406
Bulk purchases - Water & Sewer	15 833	15 833	15 833	15 833	15 833	15 833	15 833	15 833	15 833	15 833	15 833	15 833	190 000	202 160	215 098
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	3 676	3 676	3 676	3 676	3 676	3 676	3 676	3 676	3 676	3 676	3 676	3 676	44 118	46 941	49 945
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

MP307 Govan Mbeki - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Transfers and grants - other	-	-	-	-	-	-	-	-	-	-	-	-			
Other expenditure	12 469	12 469	12 469	12 469	12 469	12 469	12 469	12 469	12 469	12 469	12 469	12 469	149 623	155 397	165 016
Cash Payments by Type	114 013	114 013	114 013	114 013	114 013	114 013	114 013	114 013	114 013	114 013	114 013	114 013	1 368 161	1 456 704	1 554 744
Other Cash Flows/Payments by Type															
Capital assets	8 700	8 700	8 700	8 700	8 700	8 700	8 700	8 700	8 700	8 700	8 700	8 700	104 396	96 081	91 650
Repayment of borrowing	185	185	185	185	185	185	185	185	185	185	185	185	2 225	2 225	2 225
Other Cash Flows/Payments												-			
Total Cash Payments by Type	122 898	122 898	122 898	122 898	122 898	122 898	122 898	122 898	122 898	122 898	122 898	122 898	1 474 782	1 555 010	1 648 620
NET INCREASE/(DECREASE) IN CASH HELD	8 361	8 361	8 361	8 361	8 361	8 361	8 361	8 361	8 361	8 361	8 361	8 361	100 326	128 998	164 619
Cash/cash equivalents at the month/year begin:	21 274	29 635	37 995	46 356	54 716	63 077	71 437	79 798	88 159	96 519	104 880	113 240	21 274	121 601	250 598
Cash/cash equivalents at the month/year end:	29 635	37 995	46 356	54 716	63 077	71 437	79 798	88 159	96 519	104 880	113 240	121 601	121 601	250 598	415 217

7. REVENUE BY SOURCE 2017/2018

MP307 Govan Mbeki - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source											
Property rates	2	175 658	184 501	190 532	247 933	247 933	256 896	171 264	263 801	280 684	298 648
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	2	437 089	389 051	445 336	551 005	551 005	452 443	301 628	561 361	597 288	635 515
Service charges - water revenue	2	281 811	260 933	318 194	361 055	361 055	308 123	205 415	397 875	423 339	450 432
Service charges - sanitation revenue	2	65 379	85 719	87 496	101 071	101 071	93 157	62 105	111 375	118 503	126 087
Service charges - refuse revenue	2	83 918	94 974	99 198	108 365	108 365	108 296	72 197	115 300	122 679	130 531
Service charges - other		-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		2 504	3 009	3 689	4 854	4 854	3 991	2 660	5 165	5 495	5 847
Interest earned - external investments		36 937	27 125	56 597	44 100	44 100	49 071	32 714	46 923	49 926	53 121
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-
Dividends received		57	42	52	52	52	19	13	55	59	62
Fines		22 738	28 208	23 370	29 199	28 199	6 837	4 558	30 004	31 924	33 968
Licences and permits		-	-	-	-	-	-	-	-	-	-
Agency services		23 751	22 715	22 430	33 854	33 854	32 079	33 587	36 021	38 326	40 779
Transfers recognised - operational		220 634	225 713	230 956	217 623	230 387	225 351	169 513	247 125	285 154	314 922
Other revenue	2	98 942	86 621	43 000	22 900	22 900	46 450	30 963	24 365	25 925	27 584
Gains on disposal of PPE		(43 551)	(13 469)	(5 067)	10 000	10 000	7 679	5 119	30 000	31 920	33 963
Total Revenue (excluding capital transfers and contributions)		1 405 866	1 395 143	1 515 784	1 732 012	1 743 776	1 590 392	1 091 737	1 869 369	2 011 222	2 151 458
Expenditure By Type	-										

MP307 Govan Mbeki - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1										
Employee related costs	2	342 659	382 907	406 248	448 356	456 739	433 759	289 173	489 801	526 046	564 974
Remuneration of councillors		16 293	17 352	18 413	21 038	21 038	19 012	12 675	22 616	24 064	25 604
Debt impairment	3	142 149	159 816	140 890	137 081	137 081	124 236	82 324	85 871	91 367	97 214
Depreciation & asset impairment	2	188 841	152 986	163 619	162 165	162 165	142 622	95 081	162 165	172 544	183 586
Finance charges		20 941	38 322	40 426	3 058	5 358	34 527	23 018	3 430	3 649	3 883
Bulk purchases	2	556 919	620 631	725 551	638 908	646 547	640 000	539 024	670 000	712 880	758 504
Other materials	8	–	–	–	–	–	–	–	–	–	–
Contracted services		73 947	70 266	78 175	58 205	81 746	75 669	50 446	78 059	83 039	88 336
Transfers and grants		77 664	53 220	25 376	51 621	27 826	11 647	7 765	59 610	63 425	67 484
Other expenditure	4, 5	238 886	175 883	196 097	187 847	195 825	169 871	118 511	225 482	236 206	251 100
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Total Expenditure		1 658 297	1 671 382	1 794 795	1 708 279	1 734 326	1 651 343	1 218 017	1 797 034	1 913 219	2 040 686
Surplus/(Deficit)		(252 431)	(276 239)	(279 011)	23 733	9 450	(60 952)	(126 280)	72 335	98 003	110 772
Transfers recognised - capital	6	116 487	74 317	79 803	60 161	62 261	63 521	51 573	72 796	74 131	90 650
Contributions recognised - capital		63 143	77 666	11 743	17 000	0	–	–	0	0	–
Contributed assets		12 566	1 238	4 132	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(60 234)	(123 019)	(183 332)	100 894	71 711	2 569	(74 707)	145 132	172 134	201 422
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		(60 234)	(123 019)	(183 332)	100 894	71 711	2 569	(74 707)	145 132	172 134	201 422
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(60 234)	(123 019)	(183 332)	100 894	71 711	2 569	(74 707)	145 132	172 134	201 422
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		(60 234)	(123 019)	(183 332)	100 894	71 711	2 569	(74 707)	145 132	172 134	201 422